



### **Guidewire's Acquisition of Cyence**

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## **Cyence Joins Guidewire – Closing ~30 Days**

- Founded in 2014 by data science specialists to serve P&C insurance industry
- 90+ employees, headquartered in San Mateo, CA
- Highly technical team of cloud engineers, data scientists, modelers, and P&C experts
- Cyence's data listening and risk analytics solution combines internet-scale data collection, adaptive machine learning, and insurance risk modeling
- Serving 30+ customers spanning insurers, reinsurers, brokers, regulators, and rating agencies
- Empowers P&C insurers to model, underwrite and price "21st century risks" starting with cyber
- Customer benefits: (1) business growth through underwriting new products (2) profitability through accurate pricing, underwriting and reserving
- 100% subscription model that grows with DWP

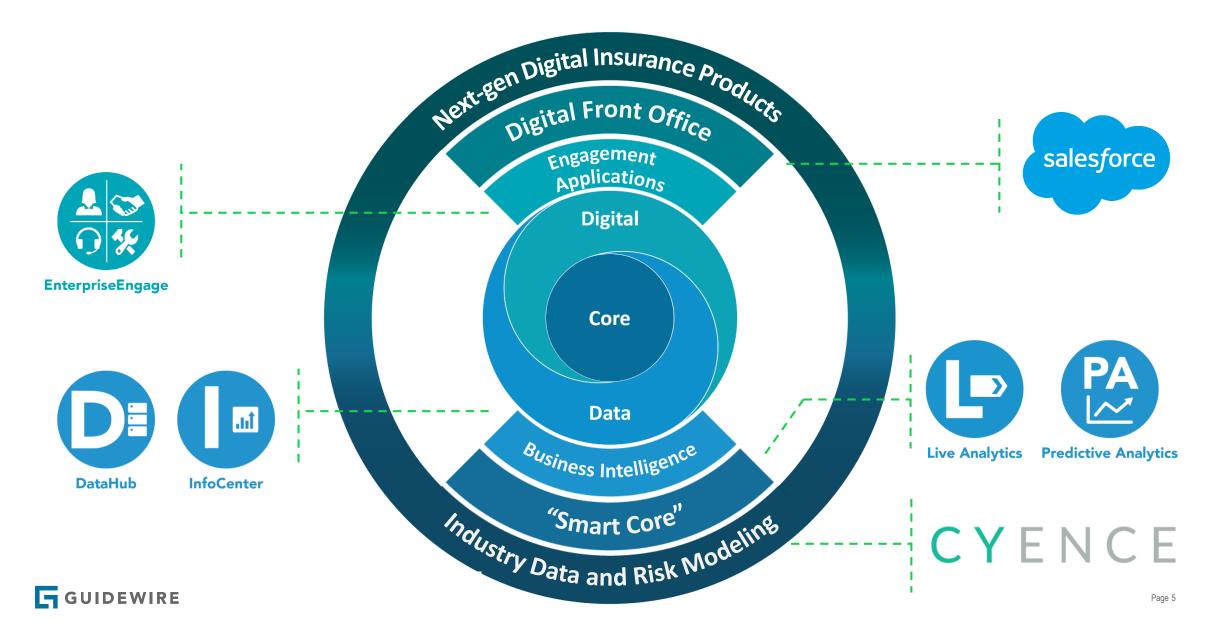


### **Our Mission**

To deliver the software that P&C insurers need to adapt and succeed in a time of rapid industry change – and to ensure that every customer succeeds in the journey



### InsurancePlatform Evolution: New Frontiers

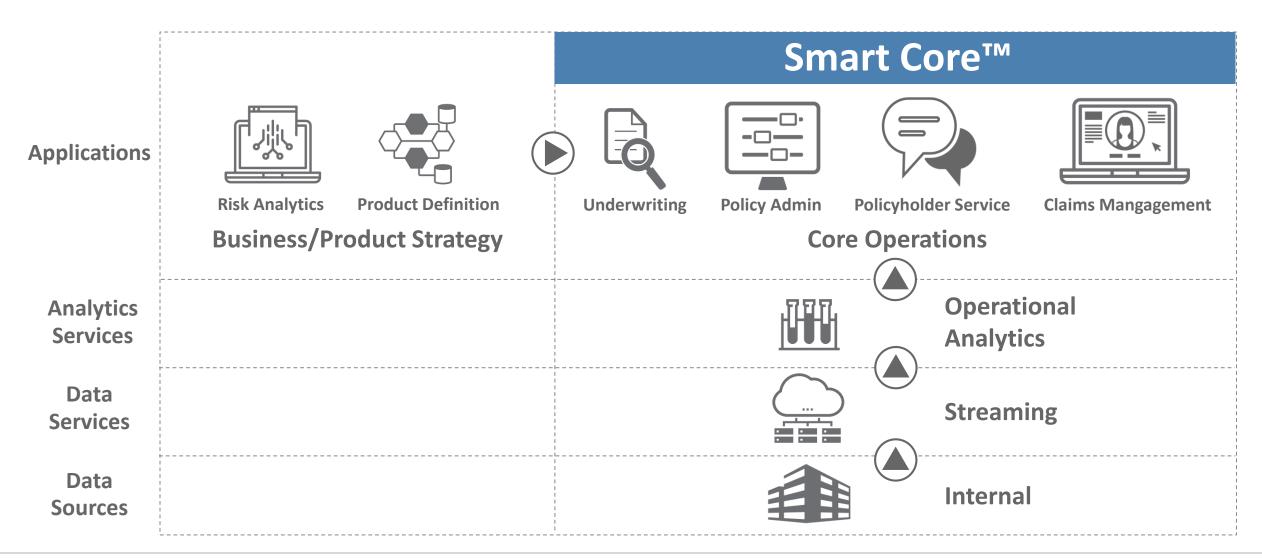


### From Core to Smart Core™

**Smart Core**<sup>™</sup> **Applications** Underwriting **Policy Admin Policyholder Service Claims Mangagement Core Operations Operational Analytics Services Analytics** Data **Streaming Services** Data Internal Sources

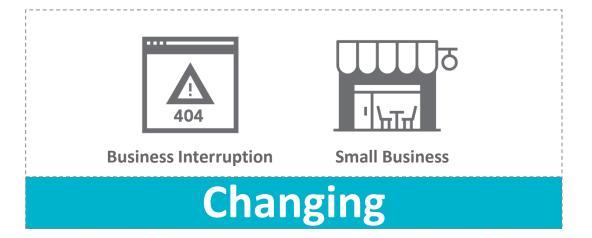


## **Key Inputs to a Smart Core**<sup>™</sup>



## 21st Century Risks and their Challenges

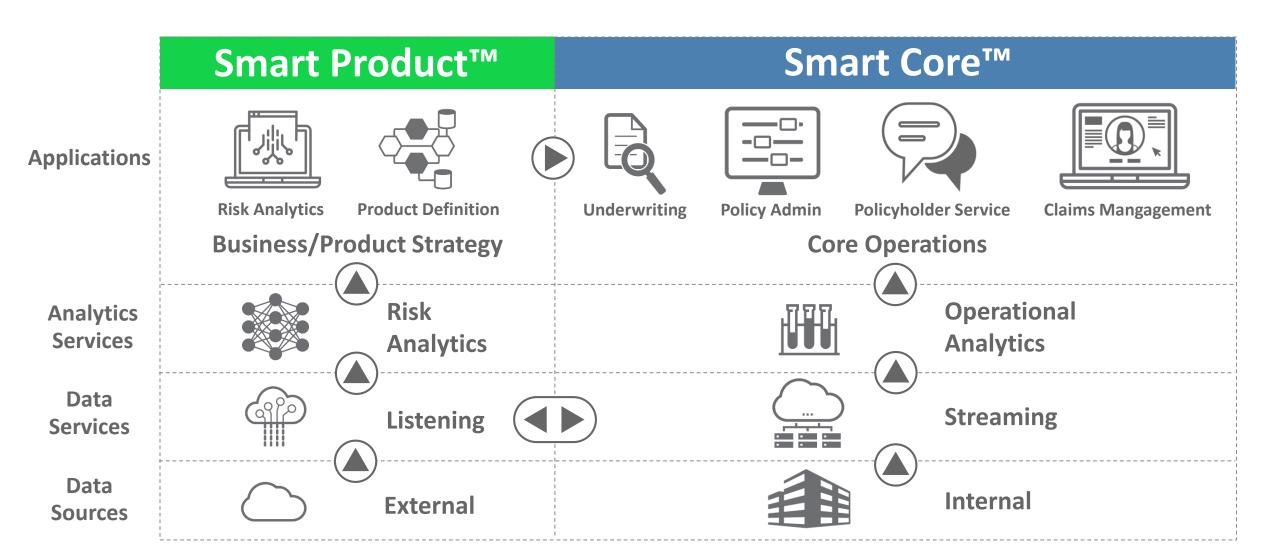




### **Challenges for Insurers**

- 1) Rapidly changing risk characteristics and lack of claims history
- 2) Complex and non-obvious patterns of risk linkage and risk accumulation
- 3) High-volume, diverse, and dynamic external data needed to model risks

### Smart Core™ + Smart Product™ → Smart Insurance™





## The Cyence Approach to 21st Century Risks

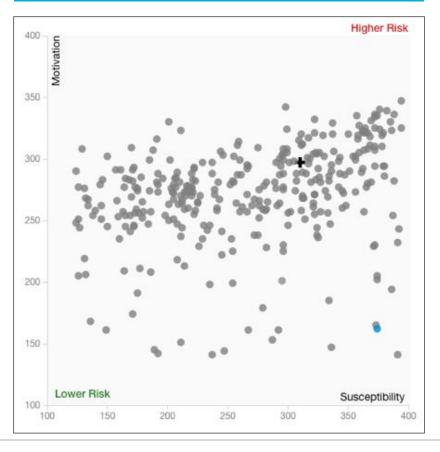
**Data Sources Data Listening and Risk Analytics Application Framework Public Data** Business (future LOBs) Cyber <u>Interuption</u> **MACHINE Open Source Data LEARNING Proprietary Data Underwriting** DATA **Pricing Customer Data RISK** COLLECTION **MODELING** & CURATION **Accumulation** 3<sup>rd</sup> party Data



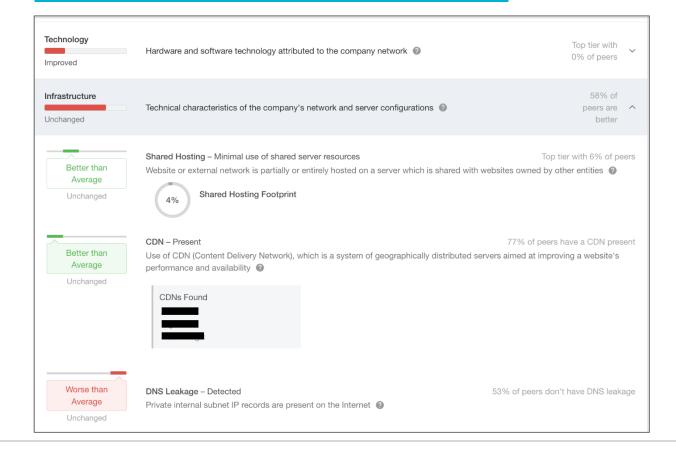
## **Use Case 1: Underwriting**

### Select, Assess, Prospect Risks

## Compare a company to a group of peers or portfolio



## Analyze and benchmark insured's risks across data collected





## **Use Case 2: Pricing**

### Price risks by coverage and terms

### Develop pricing strategies by coverage based on stochastic event simulations for single risks

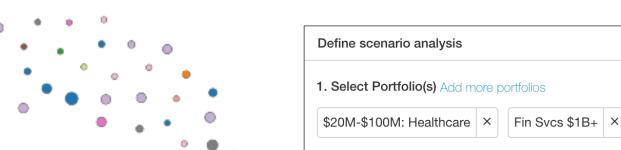
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iability	\$540,995	>	•		+	
irst party breach costs	\$7,230,164	ability				
Business interruption	\$3,898,426	Probability				_
Contingent business interruption	\$5,472,454					_ (
		Exceedance	•			_ (
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## **Use Case 3: Accumulation and Exposure Management**

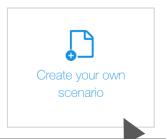
Estimate Aggregate Losses, Determine Risk Appetite, Allocate Capital, Regulatory Reporting

Identify non-obvious accumulation paths and model portfolio impact



2. Choose scenario type

Scenario library by
Cyence



Define shock scenarios and model portfolio losses both stochastic and deterministic

Losses by return period ②						
20 year (0.05)	\$21,279,442					
100 year (0.01)	\$34,029,676					
250 year (0.004)	\$55,965,292					
500 year (0.002)	\$111,969,869					
1000 year (0.001)	\$144,418,787					



## First Insurance Application: Cyber



#### Life/Health

Yes, You Can Hack A Pacemaker (And Other Medical Devices Too)



#### Auto

Your car is a giant computer - and it can be hacked



#### **Property**

Vulnerability lets hackers control building locks, lifts and CCTV



#### Marine

All at sea: global shipping fleet exposed to hacking threat

Expected to grow to \$25 billion in premium by 2025<sup>1</sup>

Growth
Opportunity for
Insurers

**JAPANTODAY** 

#### Nuclear

Malware based attack hit Monju Nuclear Power Plant



#### **Power Grid**

Hackers attacked the U.S. energy grid 79 times this year



#### **Airports**

Hacked X-Rays Could Make TSA Scanners Useless



#### Oil/Gas

Hackers target US natural gas pipelines

**Unfactored Risk** on Balance Sheet

"Silent Cyber" coverage already being provided



## **Cyence Customers in the Press**



"We are pleased to collaborate with Cyence and apply their innovative analytics to develop new insurance solutions for a wide segment of clients from small businesses to multinationals."



"A.M. Best is happy to be working with Cyence and leveraging their economics and risk modeling perspective on cybersecurity to move the cyber risk discussion onto the critical topics of probabilities and dollars, severity curves and probable maximum loss"



"The 150 year old Insurer, using an economic model developed by Cyence, quantifies cyber risk in dollars and probabilities to aid insurers in pricing cyber policies efficiently and cost-effectively."<sup>2</sup>



"The Tokio Marine Holdings unit seeks to model its insurance against various risk factors based on Cyence's massive amount of data."



"Lloyd's worked with Cyence to collect data at internet scale to model cyber risk and evaluate the financial, economic and insurance impact of these scenarios."



"AGCS also plans to integrate cyber risk analytics of Cyence into new digital distribution platforms, which enable low-touch, automated underwriting of cyber policies for medium-size companies." 5



## **Summary of Rationale**

### Guidewire

- Addresses key problem insurers face as they seek to underwrite 21<sup>st</sup> century risks
- Aligns with industry platform aspiration through provision of new data-based service
- Augments Guidewire's IP, talent in rapidly evolving field of data science
- Strong cultural fit

### **Cyence**

- Integrate Cyence data science and intelligence into core operations
- Guidewire's global reach and scale
- Shared mission and focus serving P&C Insurers
- Strong cultural fit

### **Financial Considerations**

### **Subscription Model**

- Fixed minimum subscription
- Variable subscription based on DWP

#### **Strong Growth in ARR**

- 30+ customers; ~60% growth in sales
- Expected to contribute \$9 \$11 million in revenue in FY18 post purchase price adjustments

#### **Dilution**

- Estimating 3 percentage points of dilution to non-GAAP operating margin in FY18, including ~\$5 million in transaction fees
- Accretive to quarterly non-GAAP operating income during FY20

#### **Transaction Consideration**

- Total Consideration of \$275 million (or \$265 million, net of cash)
- Consideration a combination of cash and stock (~1.6 million shares; ~\$140 million net cash)
- Stock consideration includes ~250,000 shares of deferred equity consideration, released upon achievement of certain retention and operating milestones







# Q&A

